

Healthcare Publications

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All papers are written in an easy to understand non-academic style so that busy healthcare managers and policy makers can understand the issues. The fundamental insight into the issues comes from a 26-year career in healthcare, with hard-won understanding by long experience and extensive supporting literature research.

All *British Journal of Healthcare Management (BJHCM)* articles can be downloaded using an NHS Athens login on the *BJHCM* website: www.BJHCM.co.uk *BJHCM* drafts are with permission.

Understanding Emergency Admissions & Unscheduled Care (<http://www.hcaf.biz/emergencyadmissions.html>)

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Forecasting & Understanding Demand (<http://www.hcaf.biz/forecastingdemand.html>)

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Understanding Hospital Bed Planning & Occupancy <http://www.hcaf.biz/hospitalbeds.html> also <http://www.hcaf.biz/Hospitalefficiency.html> - bed demand is intrinsically linked to the forecasting demand section

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The Link Between Deaths (all-cause mortality) and Medical Emergency Admissions

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